

STATEMENT OF REVENUE POLICY

Background

It is a requirement of the Joint Organisation that it adopts a Statement of Revenue Policy for 2023/24. The Revenue Policy is to be made publicly available on the NRJO website for comment and adopted before 30 June 2023.

As part of presenting the Statement of Revenue Policy for endorsement by the board a copy of the draft Budget for 2023/2024 and draft 10 year Long Term Financial Plan has been included.

Introduction

This document constitutes the Northern Rivers Joint Organisation Statement of Revenue Policy and is prepared in accordance with section 405 of the Local Government Act 1993 ("the Act").

The Revenue Policy includes the following statements for the year 2023-24 financial year:

- a) an estimate of the Northern Rivers Joint Organisation income and expenditure;
- b) each membership and non-voting membership fee;
- c) types of fees to be charged by the Northern Rivers Joint Organisation and the amounts of each such fee;
- d) amounts of external borrowings, the sources from where these are to be borrowed, and the means by which these are to be secured; and
- e) any other such matters as may be prescribed by the regulations.

The statements in the Revenue Policy with respect to membership and non-voting membership fee include, as required, the following particulars:

- a) the base amount of the membership and non-voting membership fee;
- b) the ad valorem amount (the amount in the dollar) membership and non-voting membership fee;
- c) in the case of project participant fees the estimated amount and principle behind the application of this fee; and
- d) any expectations agreed by the membership regarding the fees.

Factors Influencing Northern Rivers Joint Organisation Revenue and Pricing Policy The following factors will influence the Northern Rivers Joint Organisation's revenue and pricing policy.

Community service obligations

A community service obligation arises where a council provides a function or service that has general community benefits beyond those received by direct users.

Councils generally provide services that are considered to have community importance but are not viable or practical to be provided on a commercial basis.

Councils review their level of Community Service Obligations as they relate to fees and charges.

Where such a community service obligation may exist across the membership of the Councils, the Councils may consider the community service obligation as a group.

Cost recovery

Northern Rivers Joint Organisation applies the principle of full cost recovery to determine the total cost of services.

The user-pays principle

The User-Pays Principle involves pricing the provision of goods, projects, services and facilities that require the user or the consumer to pay the actual cost of the service provided.

The Northern Rivers Joint Organisation may apply this pricing policy for the provision of project works and activities to businesses or members of the community.

Corporate overheads

Northern Rivers Joint Organisation corporate overheads are for governance, employment, administration functions and compliance required to deliver on the Strategic Regional Plan and the annual Business Plan.

Competitive neutrality

Competitive Neutrality is one of the principles of National Competition Policy applied throughout Australia at all levels of Government, including Local Government. Competitive neutrality is based on the concept of a "level playing field" for competitors in a market, be they public or private sector competitors. All Government business organisations should operate without net competitive advantages over businesses as a result of their public ownership. Where Northern Rivers Joint Organisation competes in the market place with other private businesses, Northern Rivers Joint Organisation will do so on the basis that it does not utilise its public position to gain an unfair advantage over private businesses that may be in competition with Northern Rivers Joint Organisation or the Councils.

Goods and services tax

The Federal Government's Goods and Services Tax (GST) must be applied to non-exempt fees and charges. The current rate of the GST is 10% and is included in the price paid by the recipient of the service. The GST indicators (GST exempt or not) in the list of fees and charges are subject to change at any time from changes that occur in the GST Act and/or regulations.

Ordinary Membership policy

Each member council is to contribute a monetary payment or equivalent contribution based on the following methodology:

- a) an equal share of 50% of the required annual membership fees, plus
- a share of the remaining 50% of the required annual membership fees apportioned by population using the latest census population figures from the ABS by LGA

Member councils will be consulted about proposed contributions by:

a) Draft budgets for each financial year are to be presented at the February meeting of the Northern Rivers Joint Organisation in order for the proposed annual membership fees to be identified before each member Council commences the budget cycle for the upcoming financial year.

Fees for service

Approved fees for service

Section 608 of the Local Government Act 1993 provides that the Northern Rivers Joint Organisation may charge and recover an approved fee for any service it provides, other than a service provided, or proposed to be provided on an annual basis for which it is authorised or required to make an annual charge under Section 496 or 501 of the Act.

Section 609 of the Act provides that when determining the approved fee, the Northern Rivers Joint Organisation must take into account the following factors:

- a. the cost of the Council providing the service;
- b. the price suggested for that service by any relevant industry body or in any schedule of charges published, from time to time, by the Division of Local Government;
- c. the importance of the service to the community; and
- d. any factors specified in the regulations under the Act.

Credit card surcharge

Northern Rivers Joint Organisation imposes a Credit Card Surcharge on all payments made via credit card in accordance with Reform of Credit Card Schemes in Australia (iv) and Final Reforms and Regulation Impact Statement August 2002.

Private works

Northern Rivers Joint Organisation may carry out any kind of work that may lawfully be carried out. Private work will be carried out on the basis of a charge representing full cost recovery of the work carried out plus a margin for profit. The profit margin is dependent on and subject to market forces applying at the time.

Northern Rivers Joint Organisation DRAFT Budget Summary 2023 - 2024

	2023- 2024	2022- 2023
	TOTAL	TOTAL
	\$	\$
INCOME		
Membership Fees	263,900	251,300
MyRoadInfo	0	16,000
LG Procurement Rebate	45,000	30,000
Interest	12,000	1,000
Total Income	320,900	298,300
EXPENSES		
Bank Charges	100	0
Conferences, Events, Travel	12,600	12,250
Professional Development	14,250	14,250
Exec Officer - Salary/Oncosts/Recruit	0	95,650
Exec Officer - Computer	0	0
Exec Officer - Vehicle Allowance	0	8,795
Exec Officer - Support (RDA)	0	44,000
Exec Officer - Financial Mgt (Rous)	0	30,000
Managed Services (Rous)	135,000	0
Committee Support	5,535	5,400
Chair Stipend	10,000	10,000
MyRoadInfo	0	15,000
Professional Fees - Audit	11,300	11,000
ARIC Fees	2,300	3,000
ARIC Superannuation	300	0
Media and Communications	5,300	5,200
Vendor Panel Access	0	65,000
Sundry Expenses	5,300	3,750
Strategic Projects	100,000	0
Total Operational Expenses	301,985	323,295
TOTAL OPERATING RESULT (SURPLUS/(DEFICIT))	18,915	(24,995)
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REGIONAL PROJECTS (unspent funds from 30 June 2022 to be carried forward)

Capacity Building #1 (2020/21 funding) Capacity Building #2 (2021/22 funding) Disaster Dashboards	0 140,750 <u>30,820</u> 171,570	
EQUITY Retained Earnings Current Year Earnings TOTAL EQUITY	775,564 18,915 794,479	1,043,966 (268,402) 775,564

NORTHERN RIVERS JOINT ORGANISATION - TEN YEAR FINANCIAL PLAN

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Item	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Membership Fees										
Ballina Shire	38,500	39,580	40,710	41,850	43,040	44,350	45,700	47,080	48,520	49,990
Byron Shire	34,000	35,080		37,010	-	39,170		41,600		44,160
Kyogle	22,800	23,350		24,480	-	25,720		27,100		28,540
Lismore City		23,550 38,500	-	40,200	-	42,060		44,130		-
	37,700	-		-	-	-			-	46,290
Richmond Valley	28,900	29,540		30,900	-	32,400		34,060		35,790
Tweed Shire	60,000	61,750		65,210	-	69,010		73,180	-	77,620
Clarence Valley Total Membership Fees	42,000 263,900	42,700	-	44,550 284,200		46,590 299,300		48,850 316,000		51,210 333,600
	203,900	270,500	277,300	204,200	291,300	299,300	307,500	310,000	324,700	333,600
Membership Income Increase PA (%)		2.50%	2.50%	2.50%	2.50%	2.75%	2.75%	2.75%	2.75%	2.75%
Forecast Cashflows										
Operating Revenues										
Membership Fees	263,900	270,500	277,300	284,200	291,300	299,300	307,500	316,000	324,700	333,600
LG Procurement Rebate	45,000	45,000		45,000		45,000		45,000	45,000	45,000
Interest	12,000	12,000	,	12,000		12,000		13,000		13,000
Total	320,900	327,500	-	341,200	-	356,300		374,000		391,600
	,			,	,	,	,	,	,	,
Operating Expenses	400	400	400	400	400	400	400	400	400	400
Bank Charges	100	100		100				100		100
Conferences, Events, Travel	12,600	12,900		13,500	-	14,100	-	14,900	-	15,700
Councillors Professional Development	14,250	14,600	-	15,400	-	16,200		17,000		17,800
Managed Services (Rous)	135,000	138,400	-	145,400	-	152,700		160,400		168,500
Committee Support	5,535	5,535		5,800	-	6,000		6,400		6,800
ARIC Fees	2,300	10,000		10,600	-	11,200		11,800	-	12,400
ARIC Superannuation	300	1,200	1,300	1,300	1,300	1,300	1,300	1,400	1,400	1,400
Chair Stipend	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Professional Fees – Audit	11,300	11,600	11,900	12,200	12,500	12,800	13,100	13,400	13,700	14,000
Media and Communications	5,300	5,400	5,500	5,600	5,700	5,800	5,900	6,000	6,200	6,400
Strategic Projects	100,000	102,500	105,100	107,700	110,400	113,200	116,000	118,900	121,900	124,900
Sundry Expenses	5,300	5,400		5,600	5,700			6,000		6,400
Total	301,985	317,635	325,500	333,200	341,100	349,200	357,600	366,300	375,300	384,400
Net Cash Movement	18,915	9,865	8,800	8,000	7,200	7,100	7,900	7,700	7,400	7,200
Net Cash Movement	18,915	9,865	8,800	8,000	7,200	7,100	7,900	7,700	7,400	7,200
Net Cash Movement Retained Earnings - 1 July	18,915 776,000	9,865 794,900		8,000 813,600		7,100 828,800		7,700 843,800	7,400 851,500	7,200 858,900
		794,900	804,800		821,600		835,900	·	851,500	
Retained Earnings - 1 July	776,000	794,900	804,800	813,600	821,600	828,800	835,900	843,800	851,500	858,900
Retained Earnings - 1 July	776,000	794,900	804,800	813,600	821,600	828,800	835,900	843,800	851,500	858,900
Retained Earnings - 1 July Retained Earnings - 30 June	776,000	794,900 804,800	804,800 813,600	813,600	821,600 828,800	828,800 835,900	835,900 843,800	843,800 851,500	851,500 858,900	858,900
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions	776,000 794,900	794,900 804,800	804,800 813,600 2.5%	813,600 821,600	821,600 828,800 2.5%	828,800 835,900	835,900 843,800 2.5%	843,800 851,500	851,500 858,900 2.5%	858,900 866,100
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings	776,000 794,900 2.5%	794,900 804,800 2.5%	804,800 813,600 2.5%	813,600 821,600 2.5%	821,600 828,800 2.5%	828,800 835,900 2.5%	835,900 843,800 2.5%	843,800 851,500 2.5%	851,500 858,900 2.5%	858,900 866,100 2.5%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage	776,000 794,900 2.5% 3.0%	794,900 804,800 2.5% 3.0%	804,800 813,600 2.5% 3.0%	813,600 821,600 2.5% 3.0%	821,600 828,800 2.5% 3.0%	828,800 835,900 2.5% 3.0%	835,900 843,800 2.5% 3.0%	843,800 851,500 2.5% 3.0%	851,500 858,900 2.5% 3.0%	858,900 866,100 2.5% 3.0%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire	776,000 794,900 2.5% 3.0% 1.20%	794,900 804,800 2.5% 3.0% 1.20%	804,800 813,600 2.5% 3.0% 1.20%	813,600 821,600 2.5% 3.0% 1.20%	821,600 828,800 2.5% 3.0% 1.20%	828,800 835,900 2.5% 3.0% 1.20%	835,900 843,800 2.5% 3.0% 1.20%	843,800 851,500 2.5% 3.0% 1.20%	851,500 858,900 2.5% 3.0% 1.20%	858,900 866,100 2.5% 3.0% 1.20%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire	776,000 794,900 2.5% 3.0% 1.20% 1.20%	794,900 804,800 2.5% 3.0% 1.20% 1.20%	804,800 813,600 2.5% 3.0% 1.20% 1.20%	813,600 821,600 2.5% 3.0% 1.20% 1.20%	821,600 828,800 2.5% 3.0% 1.20% 1.20%	828,800 835,900 2.5% 3.0% 1.20% 1.20%	835,900 843,800 2.5% 3.0% 1.20% 1.20%	843,800 851,500 2.5% 3.0% 1.20% 1.20%	851,500 858,900 2.5% 3.0% 1.20% 1.20%	858,900 866,100 2.5% 3.0% 1.20% 1.20%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle	776,000 794,900 2.5% 3.0% 1.20% 1.20% 0.00%	794,900 804,800 2.5% 3.0% 1.20% 1.20% 0.00%	804,800 813,600 2.5% 3.0% 1.20% 1.20% 0.00%	813,600 821,600 2.5% 3.0% 1.20% 1.20% 0.00%	821,600 828,800 2.5% 3.0% 1.20% 1.20% 0.00%	828,800 835,900 2.5% 3.0% 1.20% 1.20% 0.00%	835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00%	843,800 851,500 2.5% 3.0% 1.20% 1.20% 0.00%	851,500 858,900 2.5% 3.0% 1.20% 1.20% 0.00%	858,900 866,100 2.5% 3.0% 1.20% 1.20% 0.00%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00%	794,900 804,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00%	804,800 813,600 2.5% 3.0% 1.20% 1.20% 0.00%	813,600 821,600 2.5% 3.0% 1.20% 1.20% 0.00%	821,600 828,800 2.5% 3.0% 1.20% 1.20% 0.00%	828,800 835,900 2.5% 3.0% 1.20% 1.20% 0.00%	835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00%	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00%	851,500 858,900 2.5% 3.0% 1.20% 1.20% 0.00%	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley	776,000 794,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00%	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00%	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00%	804,800 813,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	813,600 821,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	821,600 828,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	828,800 835,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	843,800 851,500 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	851,500 858,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley	776,000 794,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00%	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	804,800 813,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00%	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00%	804,800 813,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	813,600 821,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	821,600 828,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	828,800 835,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	843,800 851,500 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	851,500 858,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00%	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00%	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00%	813,600 821,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00%	828,800 835,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00%	843,800 851,500 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00%	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00%	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 46,200	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 46,800	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 49,800	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 50,400	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 51,600
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 46,200 36,000	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 46,800 36,400	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400 36,800	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 48,000 37,200	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600 37,600	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 49,800 38,600	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 50,400 39,100	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,600 40,100
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 49,800 38,600 9,300	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 50,400 39,100 9,300	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,600 40,100 9,300
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 47,400 36,800 9,300 44,300	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 49,800 38,600 9,300 44,300	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 50,400 39,100 9,300 44,300	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 51,000 39,600 9,300 44,300	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 51,600 40,100 9,300 44,300
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley	776,000 794,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600	794,900 804,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600	804,800 813,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600	813,600 821,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600	821,600 828,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600	828,800 835,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600	835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 49,800 38,600 9,300 44,300 23,600	843,800 851,500 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 0.00% 50,400 39,100 9,300 44,300 23,600	851,500 858,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600	858,900 866,100 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,600 40,100 9,300 44,300 23,600
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 49,800 38,600 9,300 44,300 23,600 103,000	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 50,400 39,100 9,300 44,300 23,600 104,000	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Tweed Shire Clarence Valley	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000 54,000	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000 54,000	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000 54,000	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000 54,000	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 0.00% 0.00% 1.00% 0.00%0.00% 0.0%	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 50,400 39,100 9,300 44,300 23,600 104,000 54,000	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100 54,000
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000 54,000	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 0.00% 0.00% 1.00% 0.00%0.00% 0.0%	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 50,400 39,100 9,300 44,300 23,600 104,000	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Tweed Shire Clarence Valley Tweed Shire Clarence Valley	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000 54,000	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000 54,000	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000 54,000	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000 54,000	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 0.00% 0.00% 1.00% 0.00%0.00% 0.0%	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 50,400 39,100 9,300 44,300 23,600 104,000 54,000	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100 54,000
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Tweed Shire Clarence Valley Tweed Shire Clarence Valley Total Percentage of Membership Income	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000 54,000	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000 312,400	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000 54,000 314,400	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000 54,000 316,400	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000 318,400	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000 54,000 320,500	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 0.00% 1.00% 0.0%	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 50,400 39,100 9,300 44,300 23,600 104,000 54,000 324,700	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000 326,800	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100 54,000 329,000
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Tweed Shire Clarence Valley Total Percentage of Membership Income Ballina Shire	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000 54,000 310,400	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000 312,400	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000 54,000 314,400	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000 54,000 316,400	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000 318,400	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000 54,000 320,500	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 49,800 38,600 9,300 44,300 23,600 103,000 54,000 322,600	843,800 851,500 2.5% 3.0% 1.20% 0.00%0.00% 0.0%	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000 326,800	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100 54,000 329,000
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Tweed Shire Clarence Valley Total Percentage of Membership Income Ballina Shire Byron Shire Byron Shire Byron Shire	776,000 794,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000 54,000 310,400	794,900 804,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000 312,400	804,800 813,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000 54,000 314,400	813,600 821,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000 54,000 316,400	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000 318,400	828,800 835,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000 54,000 320,500	835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 49,800 38,600 9,300 44,300 23,600 103,000 54,000 322,600	843,800 851,500 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 50,400 39,100 9,300 44,300 23,600 104,000 54,000 324,700	851,500 858,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000 326,800	858,900 866,100 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100 54,000 329,000
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Percentage of Membership Income Ballina Shire Byron Shire Byron Shire Kyogle	776,000 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 0.00% 1.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.0%	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000 312,400	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000 54,000 314,400 314,400	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.20% 0.00% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.0%	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000 318,400 318,400	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 0.00% 1.00% 0.00% 0.00% 0.00% 1.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 0.00% 1.00% 0.00% 0.00% 0.00% 1.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 0.00% 1.00% 0.00% 0.00% 0.00% 1.00% 0.0%	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 0.00% 1.00% 0.00% 0.00% 1.00% 0.0%	843,800 851,500 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 50,400 39,100 9,300 44,300 23,600 104,000 54,000 324,700	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000 326,800 15% 13% 9%	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100 54,000 329,000
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Percentage of Membership Income Ballina Shire Byron Shire Kyogle Lismore City Burn Shire Byron Shire Kyogle Lismore City	776,000 794,900 794,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000 54,000 310,400	794,900 804,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000 312,400 15% 13% 9% 14%	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000 54,000 314,400 15% 13% 9% 14%	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000 54,000 316,400 15% 13% 9% 14%	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000 318,400 318,400	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000 54,000 320,500 15% 13% 9% 14%	835,900 843,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 1.00% 0.00% 0.00% 1.00% 0.00% 0.00% 1.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.0%	843,800 851,500 2.5% 3.0% 1.20% 0.0%	851,500 858,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000 326,800 15% 13% 9% 14%	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100 54,000 329,000
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Percentage of Membership Income Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Kyogle Lismore City Richmond Valley Rice Byron Shire Kyogle	776,000 794,900 794,900 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000 54,000 310,400	794,900 804,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000 312,400 15% 13% 9% 14% 11%	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000 54,000 314,400 15% 13% 9% 14% 11%	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000 54,000 316,400 15% 13% 9% 14% 11%	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000 318,400 15% 13% 9% 14% 11%	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000 54,000 320,500 15% 13% 9% 14% 11%	835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 49,800 38,600 9,300 44,300 23,600 103,000 54,000 322,600 15% 13% 9% 14% 11%	843,800 851,500 2.5% 3.0% 1.20% 0.0%	851,500 858,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000 326,800 15% 13% 9% 14% 11%	858,900 866,100 2.5% 3.0% 1.20% 0.0%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Percentage of Membership Income Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Byron Shire Kyogle Lismore City Richmond Valley Richmond Valley </td <td>776,000 794,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000 54,000 310,400</td> <td>794,900 804,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000 312,400 15% 13% 9% 14% 11% 23%</td> <td>804,800 813,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 9,300 44,300 23,600 99,000 54,000 314,400</td> <td>813,600 821,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000 54,000 316,400 15% 13% 9% 14% 11% 23%</td> <td>821,600 828,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000 318,400 15% 13% 9% 14% 11% 23%</td> <td>828,800 835,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000 54,000 320,500 15% 13% 9% 14% 11% 23%</td> <td>835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 49,800 38,600 9,300 44,300 23,600 103,000 54,000 322,600 15% 13% 9% 14% 11% 23%</td> <td>843,800 851,500 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 50,400 39,100 9,300 44,300 23,600 104,000 54,000 324,700 15% 13% 9% 14% 11% 23%</td> <td>851,500 858,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000 326,800 15% 13% 9% 14% 11% 23%</td> <td>858,900 866,100 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100 54,000 329,000 15% 13% 9% 14% 11% 23%</td>	776,000 794,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000 54,000 310,400	794,900 804,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000 312,400 15% 13% 9% 14% 11% 23%	804,800 813,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 9,300 44,300 23,600 99,000 54,000 314,400	813,600 821,600 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000 54,000 316,400 15% 13% 9% 14% 11% 23%	821,600 828,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000 318,400 15% 13% 9% 14% 11% 23%	828,800 835,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000 54,000 320,500 15% 13% 9% 14% 11% 23%	835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 49,800 38,600 9,300 44,300 23,600 103,000 54,000 322,600 15% 13% 9% 14% 11% 23%	843,800 851,500 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 50,400 39,100 9,300 44,300 23,600 104,000 54,000 324,700 15% 13% 9% 14% 11% 23%	851,500 858,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000 326,800 15% 13% 9% 14% 11% 23%	858,900 866,100 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100 54,000 329,000 15% 13% 9% 14% 11% 23%
Retained Earnings - 1 July Retained Earnings - 30 June Assumptions CPI Interest on Retained Earnings Population Growth Percentage Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Population Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Tweed Shire Clarence Valley Total Percentage of Membership Income Ballina Shire Byron Shire Kyogle Lismore City Richmond Valley Kyogle Lismore City Richmond Valley Rice Byron Shire Kyogle	776,000 794,900 794,900 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,200 36,000 9,300 44,300 23,600 97,000 54,000 310,400	794,900 804,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 46,800 36,400 9,300 44,300 23,600 98,000 54,000 312,400 15% 13% 9% 14% 11%	804,800 813,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 47,400 36,800 9,300 44,300 23,600 99,000 54,000 314,400 15% 13% 9% 14% 11%	813,600 821,600 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,000 37,200 9,300 44,300 23,600 100,000 54,000 316,400 15% 13% 9% 14% 11%	821,600 828,800 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 48,600 37,600 9,300 44,300 23,600 101,000 54,000 318,400 15% 13% 9% 14% 11%	828,800 835,900 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 1.00% 0.00% 49,200 38,100 9,300 44,300 23,600 102,000 54,000 320,500 15% 13% 9% 14% 11%	835,900 843,800 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 1.00% 0.00% 49,800 38,600 9,300 44,300 23,600 103,000 54,000 322,600 15% 13% 9% 14% 11%	843,800 851,500 2.5% 3.0% 1.20% 0.0%	851,500 858,900 2.5% 3.0% 1.20% 1.20% 0.00% 0.00% 0.00% 1.00% 0.00% 51,000 39,600 9,300 44,300 23,600 105,000 54,000 326,800 15% 13% 9% 14% 11%	858,900 866,100 2.5% 3.0% 1.20% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 51,600 40,100 9,300 44,300 23,600 106,100 54,000 329,000 15% 13% 9% 14% 11%