

Agenda for the Northern Rivers Joint Organisation Extraordinary Board Meeting

Date: 7 December 2018

Location: Ballina Shire Council Chambers

Time: 12.30pm

AGENDA

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1 ACKNOWLEDGEMENT OF COUNTRY

We acknowledge that this meeting is held upon the land of the Bundjalung people who are the Traditional Custodians of this Land. We pay our respects to the elders past, present and future.

- 2 APOLOGIES
- 3 DECLARATIONS OF INTEREST
- 4 CONFIDENTIAL ITEM FOR CONSIDERATION

CONFIDENTIAL ITEM FOR CONSIDERATION

REASON FOR CONFIDENTIALITY: The report concerns a matter of Confidential nature, specifically the appointment of the Executive Officer.

This report is CONFIDENTIAL in accordance with Section 10A(2)(a) of the Local Government Act 1993, which permits the meeting to be closed to the public due to personnel matters concerning particular individuals.

4.1 RECRUITMENT OF EXECUTIVE OFFICER

Interviews for the role of Executive Officer for the Northern Rivers Joint Organisation were held on Friday 7 December 2018. An extraordinary meeting is required for the Joint Organisation's Board to accept the recommendation of the Interview Panel.

NOTICE OF MOTION: Councillor D Mulholland moves that:

- 1. the Board accepts the Interview Panel's recommendation for the Executive Officer position.
- 2. Subject to successful referee checks, the Chair and Interim Executive Officer negotiate terms and conditions within the Standard Contract guidelines

ATTACHMENTS

Interview format and questions

Standard Employment Contract – Executive Officer

Final Interview Format: Executive Officer Position, Northern Rivers Joint Organisation

1. SCENARIO*: (30 mins)

Affordable Housing is a Strategic Priority for the Northern Rivers Joint Organisation. In the Executive Officer role, what strategy or strategies could be implemented in the short to medium term to address the key issues. The strategies must produce solutions at the regional level.

Present your strategy/strategies to the interview panel, taking into consideration that funding the implementation stage will need to be largely resourced using external sources. Also consider; key personnel, stakeholders, communications, etc.

You will have 20 minutes to present to the panel managing your own time. Allow an extra 10 minutes for the panel to seek further clarification or ask questions relevant to the scenario.

2. Interview Questions (15 mins)

Two questions will be asked by the panel that will explore in more depth your higher level management skills and experince.

*If using powerpoint please bring a USB stick and also send an electronic copy to admin@northernriversjo.nsw.gov.au

QUESTIONS

- 1. Provide an example of when you had to pitch an idea or negotiate an outcome with a Minister, Senior Level bureaucrat or Senior Executive in the private sector. What were the main issues you had to negotiate and what was the outcome.
- 2. What would your priorities be in the first three months in the role and what particular initiatives would you undertake in order to deliver on these priorities?

1.



Joint Organisations | working together for regional communities

Standard Contract of Employment for Executive Officers of Joint Organisations in New South Wales



[Insert Date]

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Contract of Employment

This Contract of Employment is made on				
Date				
between				
Name of Joint Organisation [Referred to in this contract as "the	Joint Organisation"]			
Address				
and				
Name of Employee [Referred to in this contract as "the	employee"]			
Address				



1 Position

The position to which this contract applies is that of Executive Officer.

Note: A person who has held civic office in relation to a Joint Organisation must not be appointed to any paid position on the staff of the Joint Organisation within 6 months after ceasing to hold the office: sections 354 and 400ZH of the Act.

2 ICIIII	
Subject to the terms and condition for a term of:	ns in this contract, the Joint Organisation will employ the employee
[Length of term]	
	must not be less than 12 months or more than 5 years (including ections 338 and 400ZH of the Act.
commencing on [<i>date</i>]	

3 Definitions

3.1 In this contract, unless otherwise stated or indicated:

the Act means the Local Government Act 1993.

Chief Executive means the Chief Executive of the New South Wales Office of Local Government.

Code of conduct means the document within the meaning of section 440 of the Act adopted by the Joint Organisation and which incorporates the provisions of the model code.

Commencement date means the date that this contract commences as specified in clause 2.

Confidential information means any and all confidential information, data, reports, operations, dealings, records, materials, plans, statistics, finances or other agreements and things (other than that which is already in the public domain), whether written or oral and of whatever type or nature relating to property, assets, liabilities, finances, dealings or functions of the Joint Organisation or a member council or any undertaking from time to time carried out by the Joint Organisation or a member council.

Equal employment opportunity management plan means the document a joint organisation must prepare under Part 4 of Chapter 11 of the Act.

Member council means each council whose area is within the Joint Organisation area.

Minister means the New South Wales Minister for Local Government.

Model code means the Model Code of Conduct for Local Councils in NSW prescribed by the Regulation.

Month means a calendar month.

Performance agreement means the agreement referred to in clause 7.

Performance criteria means the criteria to which a performance review is to have regard.

Performance review means a review of the employee's performance conducted in accordance with the procedures under clause 7.

the position means the position referred to in clause 1.

Public service senior executive office holder means the holder of a senior executive position within the meaning of the **Government Sector Employment Act 2013**.

the Regulation means the Local Government (General) Regulation 2005.

Statutory and Other Officers Remuneration Tribunal means the Statutory and Other Officers Remuneration Tribunal constituted under the *Statutory and Other Officers Remuneration Act* 1975.

Termination date means the date that this contract terminates as specified in clause 2.

3.2 Expressions in this contract corresponding with expressions that are defined in the Act have those meanings.

4 Contract operation and application

- 4.1 This contract constitutes a contract of employment for the purposes of section 338 of the Act, and governs the employment of the employee while in the position.
- 4.2 A reference in this contract to any Act or regulation, or any provision of any Act or regulation, includes a reference to subsequent amendments of that Act, regulation or provision.
- 4.3 A reference to a Schedule to this contract refers to a Schedule as may be varied in accordance with this contract, and applies whether or not the Schedule has been physically attached to this contract.
- 4.4 Where the Chairperson or any other person is lawfully authorised to act as the Joint Organisation or its delegate for the purpose of this contract, this contract will be construed as if:
 - (a) any reference to the Joint Organisation includes a reference to that authorised person, and
 - (b) any reference to a requirement for the Joint Organisation's approval includes a reference to a requirement for that authorised person's written approval,
- 4.5 Any staff entitlement under a lawful policy of the Joint Organisation as adopted by the Joint Organisation from time to time and that is set out in Schedule A will apply to the employee unless this contract makes express provision to the contrary. Schedule A may be varied from time to time by agreement between the employee and the Joint Organisation, such agreement not to be unreasonably withheld.
 - Note: Only those policies that create entitlements are to be set out in Schedule A. Schedule A policies are distinct from those which create a duty or function as referred to in subclause 6.1.4 and which are not required to be set out in Schedule A.
- 4.6 Subject to clauses 7 and 13, the terms of this contract, as varied from time to time in accordance with this contract, represent the entire terms of all agreements between the employee and the Joint Organisation and replace all other representations, understandings or arrangements made between the employee and the Joint Organisation that relate to the employment of the employee in the position.
 - Note: The contract authorises the making of agreements that are linked to the contract.

 Clause 7 requires the parties to sign a performance agreement. Clause 13 allows either party to require the other to sign a confidentiality agreement for the purpose of protecting intellectual property.

5 Renewal of appointment

- 5.1 At least 9 months before the termination date (or 6 months if the term of employment is for less than 3 years) the employee will apply to the Joint Organisation in writing if seeking reappointment to the position.
- 5.2 At least 6 months before the termination date (or 3 months if the term of employment is for less than 3 years) the Joint Organisation will respond to the employee's application referred to in subclause 5.1 by notifying the employee in writing of its decision to either offer the employee a new contract of employment (and on what terms) or decline the employee's application for re-appointment.

- 5.3 At least 3 months before the termination date (or 1 month if the term of employment is for less than 3 years) the employee will notify the Joint Organisation in writing of the employee's decision to either accept or decline any offer made by the Joint Organisation under subclause 5.2.
- 5.4 In the event the employee accepts an offer by the Joint Organisation to enter into a new contract of employment, a new contract of employment will be signed.

6 Duties and functions

- 6.1 The employee will:
 - 6.1.1 to the best of their ability, meet the performance criteria set out in the performance agreement as varied from time to time,
 - 6.1.2 carry out the duties and functions imposed by the Act and Regulation, or any other Act and associated regulations, which include but are not limited to:
 - (a) conducting the day-to-day management of the Joint Organisation in accordance with the strategic regional priorities and other plans, programs, strategies and policies of the organisation,
 - (b) implementing, without delay, lawful decisions of the Joint Organisation,
 - (c) exercising such of the functions of the Joint Organisation as are delegated by the Joint Organisation to the employee,
 - (d) appointing staff in accordance with an organisation structure and resources approved by the Joint Organisation,
 - (e) directing and dismissing staff,
 - (f) implementing the Joint Organisation's equal employment opportunity management plan,
 - (g) consulting with the Joint Organisation prior to the appointment or dismissal of senior staff,
 - (h) giving immediate notice to the Joint Organisation on becoming bankrupt or making a composition, arrangement or assignment for the benefit of the employee's creditors and providing the Joint Organisation, within the time specified by the Joint Organisation with any further information concerning the cause of the bankruptcy or of the making of the composition, arrangement or assignment,
 - (i) subject to subclause 6.2.3, providing advice and recommendations to the Joint Organisation or the Chairperson if directed to do so,
 - (j) not engaging, for remuneration, in private employment or contract work outside the service of the Joint Organisation without the approval of the Joint Organisation,
 - (k) not approving, where appropriate, any member of the Joint Organisation's staff from engaging, for remuneration, in private employment or contract work outside the service of the Joint Organisation that relates to the business of the Joint Organisation or a member council or that might conflict with the staff member's duties with the Joint Organisation or a member council,

- (I) acting honestly and exercising a reasonable degree of care and diligence in carrying out the employee's duties and functions,
- (m) complying with the provisions of the code of conduct,
- (n) preparing and submitting written returns of interest and disclosing pecuniary interests in accordance with the Act and the Regulation,

Note: Sections 337, 341, 352, 353, 400Y, 400ZH, 439, 440 and 445 of the Act.

6.1.3 carry out the duties and functions set out in Schedule B as varied from time to time by agreement between the employee and the Joint Organisation, such agreement not to be unreasonably withheld,

Note: Schedule B may include additional duties and functions, for example, those related to special projects.

- 6.1.4 carry out the duties and functions set out in the policies of the Joint Organisation as adopted by the Joint Organisation from time to time during the term of this contract,
- 6.1.5 observe and carry out all lawful directions given by the Joint Organisation, in relation to the performance of the employee's duties and functions under this contract,
- 6.1.6 work such reasonable hours as are necessary to carry out the duties and functions of the position and the employee's obligations under this contract,
- 6.1.7 obtain the approval of the Joint Organisation for any absences from the business of the Joint Organisation,
- 6.1.8 promote ethical work practices and maintain a culture of integrity and professionalism where the Joint Organisation's staff members treat each other, members of the Board, the councillors, staff and delegates of member councils, members of the public, customers and service providers with respect and fairness,
- 6.1.9 facilitate Joint Organisation staff awareness of the procedures for making public interest disclosures and of the protection provided by the Public Interest Disclosures Act 1994,
- 6.1.10 take all reasonable steps to ensure that actions and policies of the Joint Organisation accord with the strategic intent of the Joint Organisation,
- 6.1.11 take all reasonable steps to maximise compliance with relevant legislative requirements,
- 6.1.12 maintain effective corporate and human resource planning,
- 6.1.13 maintain the Joint Organisation's staff performance management system,
- 6.1.14 maintain satisfactory operation of the Joint Organisation's internal controls, reporting systems (including public interest disclosures), grievance procedures, the documentation of decision-making and sound financial management,
- 6.1.15 develop procedures to ensure the code of conduct is periodically reviewed so that it is in accordance with the Act and Regulation and adequately reflects specific organisational values and requirements,
- 6.1.16 promote and facilitate compliance with the code of conduct ensuring that each member of the Board of the Joint Organisation and Joint Organisation staff member is familiar with its provisions, and
- 6.1.17 report to the Joint Organisation on any overseas travel taken by the employee or any Joint Organisation staff member where that travel is funded in whole or in part by the Joint Organisation

- 6.2 The Joint Organisation:
 - 6.2.1 will provide adequate resources to enable the employee to carry out the duties and functions specified in subclause 6.1 and Schedule B,
 - 6.2.2 will provide the employee with reasonable opportunities to participate in professional development initiatives relevant to the duties and functions under this contract subject to the operational needs of the Joint Organisation, and
 - 6.2.3 will not direct the employee as to the content of any advice or recommendation made by the employee.

Note: section 352 of the Act.

7 Performance agreement and review

- 7.1 Within 3 months after the commencement date, the employee and the Joint Organisation will sign a performance agreement setting out agreed performance criteria.
- 7.2 In the event that the employee and the Joint Organisation are unable to agree on the performance criteria, the Joint Organisation will determine such performance criteria that are reasonable and consistent with the employee's duties and functions under clause 6 and in Schedule B.
- 7.3 The performance agreement may be varied from time to time during the term of this contract by agreement between the employee and the Joint Organisation, such agreement not to be unreasonably withheld.
- 7.4 Within 2 months after signing or varying the performance agreement, the employee will prepare and submit to the Joint Organisation an action plan which sets out how the performance criteria are to be met.
- 7.5 The Joint Organisation will ensure that the employee's performance is reviewed (and, where appropriate, the performance agreement varied) at least annually. Any such review is to have regard to the performance criteria.

Note: The Joint Organisation may review the employee's performance every 6 months or more frequently if necessary.

- 7.6 The employee will give the Joint Organisation 21 days' written notice that an annual performance review in accordance with subclause 7.5 is due.
- 7.7 The Joint Organisation will give the employee at least 10 days' notice in writing that any performance review is to be conducted.
- 7.8 The structure and process of the performance review is at the discretion of the Joint Organisation following consultation with the employee.
- 7.9 The employee may prepare and submit to the Joint Organisation an assessment of the employee's own performance prior to a performance review.
- 7.10 Within 6 weeks from the conclusion of a performance review, the Joint Organisation will prepare and send to the employee a written statement that sets out:
 - (a) the Joint Organisation's conclusions about the employee's performance during the performance review period,
 - (b) any proposal by the Joint Organisation to vary the performance criteria as a consequence of a performance review, and
 - (c) any directions or recommendations made by the Joint Organisation to the employee in relation to the employee's future performance of the duties of the position.

- 7.11 The employee and the Joint Organisation will, as soon as possible after the employee receives the written statement referred to in subclause 7.10, attempt to come to agreement on any proposal by the Joint Organisation to vary the performance criteria and on any recommendations by the Joint Organisation as to the future performance of the duties of the position by the employee.
- 7.12 Subject to the employee being available and willing to attend a performance review, the Joint Organisation undertakes that if a performance review is not held in accordance with this clause, this will not operate to the prejudice of the employee unless the employee is responsible for the failure to hold the performance review.

8 Remuneration

- 8.1 The Joint Organisation will provide the employee with the total remuneration package set out in Schedule C.
- 8.2 The total remuneration package includes salary, compulsory employer superannuation contributions and other benefits including any fringe benefits tax payable on such benefits.
 - Note: Compulsory employer superannuation contributions are those contributions required under the Superannuation Guarantee Charge Act 1992 of the Commonwealth and any contributions required to be paid for an employee under a superannuation arrangement entered into by the Joint Organisation for that employee. See Schedule C.
- 8.3 The Joint Organisation may, on only one occasion during each year of this contract, approve an increase in the total remuneration package where the employee's performance has been assessed in accordance with a performance review as being of a better than satisfactory standard.
- 8.4 Any increase in remuneration approved under subclause 8.3 will not be paid as a lump sum.
- 8.5 On each anniversary of the commencement date, the total remuneration package will be increased by a percentage amount that is equivalent to the latest percentage amount increase in remuneration for public service senior executive office holders as determined by the Statutory and Other Officers Remuneration Tribunal.
 - Note: Tribunal determinations are published in the Government Gazette and are available at www.remtribunals.nsw.gov.au.
- 8.6 The structure of the total remuneration package may be varied from time to time during the term of this contract by agreement between the employee and the Joint Organisation, such agreement not to be unreasonably withheld.
- 8.7 The total remuneration package, as varied from time to time, remunerates the employee for all work undertaken by the employee while in the position. No other remuneration, benefit, overtime or allowances other than those to which the employee may be entitled under this contract will be paid to the employee during the term of this contract.

9 Leave

9.1 General

- 9.1.1 The Joint Organisation will pay remuneration calculated in accordance with Schedule C to the employee proceeding on paid leave under this clause.
- 9.1.2 On the termination of this contract, and if the employee is not re-appointed to the position under clause 5 or appointed to any other position in the Joint Organisation's organisation structure, the Joint Organisation will pay:
 - (a) to the employee in the case of annual leave, or
 - (b) to the employee or new employer joint organisation or council in the case of long service leave.

accrued but unused leave entitlements calculated at the monetary value of the total remuneration package as specified in Schedule C.

- 9.1.3 If the employee is re-appointed to the position under clause 5 or appointed to any other position in the Joint Organisation's organisation structure within 3 months after the termination of this contract, the employee will be taken to have continuing service with the Joint Organisation for the purpose of determining the employee's entitlement to annual leave, long service leave and sick leave.
- 9.1.4 Any leave accrued with the Joint Organisation standing to the credit of the employee immediately prior to entering into this contract will be taken to be leave for the purposes of this contract.

9.2 Annual leave

The employee is entitled to 4 weeks paid annual leave during each year of employment under this contract to be taken as agreed between the employee and the Joint Organisation.

9.3 Long service leave

- 9.3.1 The employee's entitlement to long service leave is to be calculated by the same method that applies to a non-senior member of the Joint Organisation's staff.
- 9.3.2 Long service leave is transferable between joint organisations and between joint organisations and councils in New South Wales in the same manner that applies to a non-senior member of the Joint Organisation's staff.

9.4 Sick leave

- 9.4.1 The employee is entitled to 3 weeks paid sick leave during each year of employment under this contract provided that:
 - (a) the Joint Organisation is satisfied that the sickness is such that it justifies time off, and
 - (b) satisfactory proof of illness to justify payment is provided to the Joint Organisation for absences in excess of two days.
- 9.4.2 Sick leave will accumulate from year to year of employment under this contract so that any balance of leave not taken in any one year may be taken in a subsequent year.
- 9.4.3 The Joint Organisation may require the employee to attend a doctor nominated by Joint Organisation at the Joint Organisation's cost.
- 9.4.4 Accrued but unused sick leave will not be paid out on the termination of this contract.

9.5 Parental leave

- 9.5.1 Parental leave includes supporting parent's leave, maternity leave, paternity leave and adoption leave.
- 9.5.2 The employee is entitled to the same parental leave that a non-senior member of the Joint Organisation's staff would be entitled.

9.6 Carer's leave

The employee is entitled to the same carer's leave that a non-senior member of the Joint Organisation's staff would be entitled.

9.7 Concessional leave

The employee is entitled to the same concessional leave that a non-senior member of the Joint Organisation's staff would be entitled.

9.8 Special leave

The Joint Organisation may grant special leave, with or without pay, to the employee for a period as determined by the Joint Organisation to cover any specific matter approved by the Joint Organisation.

10 Termination

10.1 General

On termination of this contract for any reason the employee will immediately return to the Joint Organisation all property of the Joint Organisation and any member council in the employee's possession including intellectual property and confidential information and will not keep or make any copies of such property and information.

10.2 Termination date

The employment of the employee under this contract terminates on the termination date.

10.3 Termination by either the employee or the Joint Organisation

This contract may be terminated before the termination date by way of any of the following:

- 10.3.1 written agreement between the employee and the Joint Organisation,
- 10.3.2 the employee giving 4 weeks' written notice to the Joint Organisation,
- 10.3.3 the Joint Organisation giving 4 weeks' written notice to the employee, or alternatively by termination payment under subclause 11.1, where:
 - (a) the employee has been incapacitated for a period of not less than 12 weeks and the employee's entitlement to sick leave has been exhausted, and
 - (b) the duration of the employee's incapacity remains indefinite or is likely to be for a period that would make it unreasonable for the contract to be continued,
- 10.3.4 the Joint Organisation giving 13 weeks' written notice to the employee, or alternatively, by termination payment under subclause 11.2 where the Joint Organisation:
 - (a) has conducted a performance review, and
 - (b) concluded that the employee has not substantially met the performance criteria or the terms of the performance agreement,
- 10.3.5 the Joint Organisation giving 38 weeks' written notice to the employee, or alternatively, by termination payment under subclause 11.3.

10.4 Summary dismissal

- 10.4.1 The Joint Organisation may terminate this contract at any time and without notice if the employee commits any act that would entitle an employer to summarily dismiss the employee. Such acts include but are not limited to:
 - (a) serious or persistent breach of any of the terms of this contract,
 - (b) serious and wilful disobedience of any reasonable and lawful instruction or direction given by the Joint Organisation,
 - (c) serious and wilful misconduct, dishonesty, insubordination or neglect in the discharge of the employee's duties and functions under this contract,
 - (d) failure to comply with any law or Joint Organisation policy concerning sexual harassment or racial or religious vilification,
 - (e) commission of a crime, resulting in conviction and sentencing (whether or not by way of periodic detention), which affects the employee's ability to perform the employee's duties and functions satisfactorily, or in the opinion of the Joint Organisation brings it into disrepute,
 - (f) absence from the business of the Joint Organisation without its approval for a period of 3 or more consecutive business days.
- 10.4.2 This contract is terminated immediately without notice if the employee becomes bankrupt, applies to take the benefit of any law for the relief of bankrupt or insolvent debtors, compounds with his or her creditors or makes an assignment of his or her remuneration for their benefit.

11 Termination payments

- 11.1 On termination of this contract under subclause 10.3.3, where written notice has not been given, the Joint Organisation will pay the employee a monetary amount equivalent to 4 weeks' remuneration calculated in accordance with Schedule C.
- 11.2 On termination of this contract under subclause 10.3.4, where written notice has not been given, the Joint Organisation will pay the employee a monetary amount equivalent to 13 weeks' remuneration calculated in accordance with Schedule C.
- 11.3 On termination of this contract under subclause 10.3.5, where written notice has not been given, the Joint Organisation will pay the employee a monetary amount equivalent to 38 weeks' remuneration calculated in accordance with Schedule C, or the remuneration which the employee would have received if the employee had been employed by the Joint Organisation to the termination date, whichever is the lesser.
- 11.4 On termination of this contract under subclause 10.3.1, 10.3.2, 10.4.1 or 10.4.2, the Joint Organisation will pay the employee remuneration up to and including the date of termination calculated in accordance with Schedule C and any other payment to which the employee is entitled under this contract.

12 Expenses and credit cards

In addition to any duties or entitlements that may be set out in any relevant policies of the Joint Organisation as adopted by it from time to time, the employee will:

- 12.1 keep such records of expenses, travel and motor vehicle use as required by the Joint Organisation from time to time,
- 12.2 be reimbursed by the Joint Organisation for expenses properly incurred on Joint Organisation business, subject to the Joint Organisation's prior approval to this expense being incurred,
- 12.3 only use any credit card provided by the Joint Organisation for expenses incurred on Joint Organisation business, and
- 12.4 return any credit card provided by the Joint Organisation on request from the Joint Organisation.

13 Intellectual property

- 13.1 Any literary work, computer program, invention, design, patent, copyright, trademark, improvement or idea developed by the employee in the course of employment under this contract is the sole property of the Joint Organisation and the Joint Organisation will unless otherwise agreed have the exclusive right to use, adapt, patent and otherwise register it.
- 13.2 The employee will immediately disclose to the Joint Organisation any literary work, computer program, invention, design, patent, copyright, trademark, improvement or idea developed by the employee after the commencement date to enable the Joint Organisation to ascertain whether it was discovered, developed or produced wholly outside and wholly unconnected with the course of employment under this contract.
- 13.3 To protect disclosures made in accordance with subclause 13.2, the Joint Organisation or the employee may require a confidentiality agreement to be signed prior to, during or immediately after discussion of the intellectual property being considered.
- 13.4 The employee assigns to the Joint Organisation by way of future assignment all copyright, design, design right and other property rights (if any) in respect to any literary work, computer program, invention, design, patent, copyright, trademark, improvement or idea developed by the employee in the course of employment under this contract.
- 13.5 At the request and expense of the Joint Organisation the employee will complete all necessary deeds and documents and take all action necessary to vest in the Joint Organisation any literary work, computer program, invention, design, patent, copyright, trademark, improvement or idea developed by the employee in the course of employment under this contract and obtain for the Joint Organisation the full benefit of all patent, trademark, copyright and other forms of protection throughout the world.

14 Confidential Information

The employee will not divulge any confidential information about the Joint Organisation or a member council either during or after the term of their employment under this contract.

15 Waiver

The failure of either the employee or Joint Organisation to enforce at any time any provision of this contract or any right under this contract or to exercise any election in this contract will in no way be considered to be a waiver of such provision, right or election and will not affect the validity of this contract.

16 Inconsistency and severance

- 16.1 Each provision of this contract will be read and construed independently of the other provisions so that if one or more are held to be invalid for any reason, then the remaining provisions will be held to be valid.
- 16.2 If a provision of this document is found to be void or unenforceable but would be valid if some part were deleted, the provision will apply with such modification as may be necessary to make it valid and effective.

17 Dispute resolution

- 17.1 In relation to any matter under this contract that may be in dispute, either the employee or the Joint Organisation may:
 - (a) give written notice to each other of the particulars of any matter in dispute, and
 - (b) within 14 days of receiving a notice specified in subclause 17.1(a), a meeting will be convened between the Joint Organisation (along with any nominated representative of the Joint Organisation) and the employee (along with any nominated representative of the employee) in an attempt to resolve the dispute.
- 17.2 The employee and the Joint Organisation will attempt to resolve the dispute at the workplace level.
- 17.3 Upon failure to resolve the dispute at the workplace level, the employee and the Joint Organisation will:
 - (a) refer the dispute to an independent mediator as agreed by the employee and the Joint Organisation, or otherwise as appointed by the Chief Executive,
 - (b) agree to participate in any mediation process in good faith, with such mediation to operate in a manner as agreed by the employee and the Joint Organisation, and
 - (c) acknowledge the right of either the employee or the Joint Organisation to appoint, in writing, another person to act on their behalf in relation to any mediation process.
- 17.4 The cost of the mediation service will be met by the Joint Organisation.
- 17.5 The employee and the Joint Organisation will each be responsible for meeting the cost of any advisor or nominated representative used by them.

18 Service of notices and communications

- 18.1 Any communication, including notices, relating to this contract will be in writing and served on the employee or the Joint Organisation at their last known residential or business address in accordance with subclause 18.2.
- 18.2 Any written communication including notices relating to this contract is taken to be served:
 - (a) when delivered or served in person, immediately,
 - (b) where served by express post at an address within New South Wales in the Express Post Network, on the next business day after it is posted,
 - (c) where served by post otherwise in the ordinary course of postage, as set down in Australia Post's delivery standards, and
 - (d) where sent by facsimile or email within standard business hours otherwise on the next business day after it is sent.

19 Variations

19.1 Where this contract provides that its terms may be varied, that variation will be by agreement in writing signed by the employee and the Joint Organisation.

Note: See clauses 4.5, 6.1.3, 7.3, 8.6 and 19.2.

19.2 Where the Chief Executive approves an amended or substitution standard form of contract for the employment of the executive officer of a joint organisation, the provisions of this contract may be varied by agreement between the employee and the Joint Organisation to the extent that they are consistent with the provisions of that amended or substitution standard form of contract.

Note: See section 338 of the Act.

20 Other terms and conditions

- 20.1 The employee and the Joint Organisation acknowledge that they have sought or had the opportunity to seek their own legal and financial advice prior to entering this contract.
- 20.2 In accordance with section 731 of the Act, nothing in this contract gives rise to any action, liability, claim or demand against the Minister, the Chief Executive or any person acting under their direction.

21 Signed by the employee and the Joint Organisation **JOINT ORGANISATION:** The Seal of [Joint Organisation name] [Seal] affixed by authority of a resolution of the Joint Organisation. Signed by Joint Organisation Date Name of signatory 1 in full [printed] Office held [printed] Name of signatory 2 in full [printed] Office held [printed] Signed by Witness Name of Witness in full [printed] THE EMPLOYEE: Signed by the employee Date Name of employee in full [printed] Signed by Witness Name of Witness

Note: See clause 400 of the Regulation in relation to attesting to the affixing of the seal

in full [printed]



Schedule A - Joint Organisation policies

This Schedule operates on and from

Note: This Schedule may be varied during the term of this contract in accordance with subclauses 4.5 and 19.1 of this contract.

Date		
For the purposes of subclause 4	.5 of this contract, the following policies apply to the employee:	
Signed by Joint Organisation		
Signed by the employee		
Signed by the employee		

Schedule B - Duties and functions

This Schedule operates on and from

Note: This Schedule may be varied during the term of this contract in accordance with subclauses 6.1.3 and 19.1 of this contract.

Date		
In addition to the duties and functions specified in clause 6 of this contract, the employee out the following duties and functions:		
Signed by Joint Organisation		
Signed by the employee		



Schedule C - Remuneration

This Schedule operates on and from

Note: This Schedule may be varied during the term of this contract in accordance with clauses 8 and 9 of this contract.

Date					
The Annual Total Remuneration Package is as follows:					
\$					
The Total Remuneration Package is comprised of:					
ANNUAL REMUNERATION	\$				
The employee agrees and acknowledges that deductions under subclause 8.2 of this contract are made principally for the benefit of the employee and that the Joint Organisation relies on that statement in providing the non-cash benefits requested by the employee.					
In the case of an employee who is a member of a defined benefit division of the Local Government Superannuation Scheme (or equivalent) compulsory employer superannuation contributions are the long term or "notional" employer contribution, as advised by the Actuary for the Local Government Superannuation Scheme from time to time.					
The employee's superable salary will be the amount of the total remuneration package less the amount of compulsory superannuation contributions.					
Signed by Joint Organisation					
Signed by the employee					



